



**SOUTH WAIRARAPA
DISTRICT COUNCIL**

Kia Reretahi Tātau

AGENDA

Economic Growth Committee Meeting Thursday, 19 March 2026

I hereby give notice that a Economic Growth Committee Meeting will be held on:

Date: Thursday, 19 March 2026

Time: 1:30 pm

**Location: Supper Room, Waihinga Centre, Texas Street
Martinborough**

**Janice Smith
Chief Executive Officer**

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1 KARAKIA TIMATANGA – OPENING

Kia hora te marino
Kia whakapapa pounamu te moana
Hei huarahi mā tātou i te rangi nei
Aroha atu, aroha mai
Tātou i ā tātou katoa
Hui ē! Tāiki ē!

May peace be widespread
May the seas be like greenstone
A pathway for us all this day
Let us show respect for each other
For one another
Bind us all together!

2 APOLOGIES**3 CONFLICTS OF INTEREST****4 ACKNOWLEDGEMENTS AND TRIBUTES****5 URGENT BUSINESS**

6 CHAIRPERSON REPORTS

6.1 A NEW APPROACH TO ECONOMIC DEVELOPMENT IN WAIRARAPA

Author: Chris Archer, Councillor
Authoriser: Janice Smith, Chief Executive Officer
File Number: N/A

PURPOSE

With Wairarapa region considering a potential future amalgamation of the three district councils, it is timely to examine whether there are any “early wins” that could lay the foundation for a future combined council.

There are already in place a number of shared services/agreements including the Combined District Plan (all three councils), Ruamahanga Roads (Carterton and SWDC) and Solid Waste and Recycling (all three councils).

One area that was proposed in the last triennium, but which was not progressed, is the creation of a Wairarapa Economic Development Agency (WEDA) to replace the current activities of WellingtonNZ and Destination Wairarapa, amongst others.

EXECUTIVE SUMMARY

- The argument is that Wairarapa region requires the establishment of an independent economic development agency to address failures in the current fragmented economic development model.
- A unified, accountable and adequately resourced agency capable of delivering measurable economic outcomes for Wairarapa would need to be evidence based and would require agreement of all three councils, as well as governing groups from the business and tourism sectors and wide support from the business community.

RECOMMENDATIONS

That the Economic Growth Committee:

1. Receive “A New Approach to Economic Development in Wairarapa” report
2. Agree to explore the development of the following:
 - a) the consolidation of existing economic development funding from the three district councils and other sources to create a sustainable, adequate resource base.
 - b) the establishment of an independent Wairarapa Economic Development Agency (WEDA) through either joint CCO or Trust structure, incorporating governance and accountability frameworks (including specific performance measures) from the outset and having fully delegated responsibility for leading and implementing the Wairarapa Economic Development Strategy and Destination Management Plan.
3. If it is considered that appropriate support is apparent, make recommendations to the full council on how to progress such an initiative.

BACKGROUND

In 2020 the three district Councils in Wairarapa commissioned Martin Jenkins to review the economic development arrangements in Wairarapa region. The review <https://www.martinjenkins.co.nz/> provided unequivocal evidence of systemic problems. Stakeholders identified urgent needs for ongoing programme management, regional strategy coordination, value-added initiatives for key industries and effective promotion of economic development priorities at the regional and national levels, informed by local intelligence.

Critically, the review recommended establishing a new Wairarapa Economic Development Agency as a joint CCO, arguing that *"a fresh start would allow the Councils to tailor engagement, prioritisation and monitoring arrangements from the outset with a new entity"*.

However, councils at the time rejected this recommendation, instead opting to bolster governance arrangements around the existing Wairarapa Economic Development Strategy, resourced by WellingtonNZ using rates collected in Wairarapa by the Greater Wellington Regional Council (GWRC) and also by direct contributions from the three Councils and by membership and participation fees etc from private businesses.

A few years later, hoped-for economic development outcomes have not been delivered. In 2023/24 serious concerns were raised to the three Councils by Business Wairarapa and Destination Wairarapa. Attached is the letter from Destination Wairarapa and Business Wairarapa that the SDWC considered (**Appendix 1**), together with a similar letter to CDC, which was also sent to all three councils. (**Appendix 2**).

DISCUSSION

Current State Analysis

Wairarapa's economic development landscape is often characterised as fragmented and inefficient. A number of organisations—both within and outside the region—claim responsibility for economic development yet operate in silos with minimal coordination. Critics say that this structural dysfunction manifests in several critical ways:

- **Lack of unified leadership:** No single entity coordinates a whole-of-Wairarapa economic strategy, resulting in disjointed initiatives that fail to leverage regional strengths
- **Resource inefficiency:** Limited ratepayer and taxpayer funds are spread thinly across competing organisations, preventing any single entity from achieving meaningful impact
- **Investor confusion:** The complex organisational landscape confuses local businesses and deters external investors, who bypass Wairarapa in favour of better-organised regions
- **Stakeholder trust erosion:** Duplication of effort and competition for resources undermines collaboration and damages stakeholder confidence
- **Strategic implementation gaps:** Despite having the Wairarapa Economic Development Strategy and Destination Management Plan, fragmented delivery means these strategies remain underutilized.
- **Ownership Claims:** All organisations claim success of any wins in the region to justify their being.

Potential proposal for change

The proposal is to group together all the current Wairarapa economic development activities under one umbrella – a new independent Wairarapa Economic Development Agency (WEDA). The agency would operate at arm’s length from the Councils and its mandate would be to consolidate and coordinate economic development delivery across the region to deliver the following:

- **Strategic Leadership:** Lead implementation of the existing Wairarapa Economic Development Strategy and the existing Destination Management Plan, with clear accountability for delivery.
- **Programme Coordination:** Provide ongoing programme management and coordination of regional economic development initiatives.
- **Industry Development:** Deliver initiatives that add value to key Wairarapa industries and facilitate long-term transformation and change.
- **Regional Advocacy:** Promote Wairarapa's economic development priorities at regional and national levels based on local intelligence and insights.
- **Investment Facilitation:** Provide a single, clear point of contact for investors, businesses, and central government, eliminating current navigation barriers.
- **Resource Efficiency:** Consolidate existing economic development resources to eliminate duplication and maximise impact.

Leveraging Existing Assets

The region already possesses critical foundations for success:

- Proven strategic frameworks: The Wairarapa Economic Development Strategy and Destination Management Plan provide clear direction
- Committed people: Competent, local professionals across existing organisations demonstrate passion and capability to deliver regional economic growth
- Allocated resources: Considerable financial and human resources already exist, but require coordination

An independent agency would harness these existing assets, transforming fragmentation into focused, strategic action.

Benefits of Independence

An independent agency offers distinct advantages over the current model:

Benefit	Outcome
Clear accountability	Single entity responsible for delivering agreed economic outcomes, with transparent performance measures
Focused resources	Consolidation of existing funding streams eliminates waste and creates critical mass for impactful initiatives
Agility and expertise	Independent governance enables rapid response to opportunities and attracts business and economic development expertise councils may lack

Benefit	Outcome
Stakeholder confidence	Unified structure rebuilds trust among businesses, investors, and community stakeholders
External funding access	CCO or Trust structure can attract funding sources beyond rates, including central government programmes and commercial partnerships
Long-term planning	Independence from political cycles enables sustained focus on transformational, long-term economic development

Possible structure

It is important to adhere to the principle that “structure follows strategy”. There appears to be wide agreement that the strategies in place are appropriate but are not being delivered cost-effectively or with the most optimal outcomes. Thus, the discussion over the last few years has focused on structure, with general agreement that we have the strategic principles established. The most obvious organisational forms for an independent economic development agency would be either a charitable trust or a Council Controlled Organisation (CCO). This would need to be subject of consideration by Councils, the business community, iwi and other appropriate parties. Ref. **Appendix 3** for more detail. Such an agency would include the disestablishment of some existing formal groups (for example, the board of Destination Wairarapa) and the grouping of others (including WEDA activities currently delivered by WellingtonNZ) under the new agency. Initial funding need not be significant – mainly it would be establishing one independent board to ensure that aggregation took place over a period of time and in an orderly way, ensuring that talent/knowledge was retained, but the process did not incur significant extra corporate costs.

Proposal

It is proposed that the SWDC Economic Development Committee discuss the establishment of a Wairarapa-wide EDA then raise the issue for discussion with the wider business community (including tourism and the primary sector), as well as regional iwi and GWRC, to test if there is still appetite for this initiative. If there is, then the Committee would make recommendations to the full Council regarding progressing the initiative.

COMPLIANCE SCHEDULE

Full consideration has been given to the provisions of the Local Government Act 2002 S77 in relation to decision making, in particular:

1. A Local authority must, in the course of the decision-making process,
 - a) Seek to identify all reasonably practicable options for the achievement of the objective of a decision; and
 - b) Assess the options in terms of their advantages and disadvantages; and
 - c) If any of the options identified under paragraph (a) involves a significant decision in relation to land or a body of water, take into account the relationship of Māori and their culture and traditions with their ancestral land, water sites, waahi tapu, valued flora and fauna and other taonga.
2. This section is subject to Section 79 - Compliance with procedures in relation to decisions.

Compliance requirement	Staff assessment
State the level of significance (high or low) of the issue or proposal as determined by the Council's Significance and Engagement Policy	This is a matter of low significance.
State the relevant Council policies (external or internal), legislation, and/or community outcomes (as stated in the Long Term Plan) that relate to this decision.	This report complies with the Local Government Act 2002.
State the possible implications for Māori and how Māori have been provided with an opportunity to contribute to decision making if this decision is significant and relates to land and/or any body of water.	There are no implications for Māori.
Chief Financial Officer review	The Chief Financial Officer has not reviewed this report.
State the possible implications for health and safety	There are no health and safety implications.

APPENDICES

- Appendix 1** **The Future of Economic Development in Wairarapa, A Proposal - February 2025**
- Appendix 2** **Letter to CDC to Business Wairarapa - 7 March 2025**
- Appendix 3** **Potential models**

The Future of Economic Development in Wairarapa - A Proposal

February 2025

Wairarapa's current economic development model is failing to deliver. The whole region suffers as a result.

For a long time, multiple organisations have been set up and operate in silos, duplicate efforts and compete for the same limited resources. This duplication confuses local businesses and the communities we serve, eroding trust among stakeholders, and stifling progress. We lose opportunities as potential investors (including central government) struggle to navigate the region's structure, and bypass Wairarapa altogether. We are not spending ratepayer or taxpayer funds efficiently or investing them for long term growth and increased opportunity.

SO:

Q. How do we work better together - rather than (at times) against each other?

Q. How do we get more out of what we are already investing in; and how do we amplify that investment to move forward as a region - faster?

Q. How do we create and communicate a sense of sovereignty for the region's people that, in turn, attracts inward investment of skills, capital and business?

Proposed Solution

To answer these questions, the Boards of Destination Wairarapa and Business Wairarapa are aligned to support a change in how economic development is delivered in the Wairarapa.

In collaboration with the three District Councils, we would like to investigate the option of forming a Wairarapa Economic Development Agency.

This is not a new idea. In 2020 the Mayors at the time commissioned Martin Jenkins consultancy to explore options. Now, we have the right people in the right place - with the passion and commitment to make it happen for the region.

In addition, we have the Wairarapa Economic Development Strategy (which references within it the Wairarapa Destination Management Plan) as an initial unifying document that will help guide the work undertaken.

There are considerable financial and people resources already allocated in this area, but utilisation is fragmented, and outcomes are patchy. In addition, there are gaps that need to be addressed to ensure measurable, meaningful outcomes are delivered for the region long term.

It is not optimal to simply combine the resources of Destination Wairarapa, Business Wairarapa, and those allocated to WellingtonNZ to progress the priority areas of the WEDS to address the situation. There are resources allocated elsewhere that could be used as part of this unified approach.

By working in collaboration with the council executives we think we can create a model suitable for the needs of Wairarapa that is action oriented and not only answers the questions asked above, but more.

To do this, we request the three Wairarapa Councils to first support this work being undertaken, and secondly to agree in principle to execute what is proposed within the next financial year.

Chair, Destination Wairarapa

Roger Wigglesworth

Chair, Business Wairarapa

Marie Claire Andrews

7 March 2025

Mayor Ron Mark
Carterton District Council
28 Holloway Street,
Carterton.

mayor@cdc.govt.nz

Cc: Geoff Hamilton
Chief Executive
geoffh@cdc.govt.nz

Dear Ron

Wairarapa Economic Development

We are concerned that Wairarapa's current economic development model is failing to deliver: there is a lack of leadership for a whole of Wairarapa economic strategy; ratepayers' and taxpayers' funds earmarked for regional economic development are not being invested efficiently; there is inadequate investment in long term growth and increased business opportunities. The whole region is suffering as a result.

As the Chairs of the only two Wairarapa-based and cross-Wairarapa organisations primarily focused on delivering regional economic growth in this region, we would like to work with you and your Council, and in concert with the other two Councils, to urgently put in place an effective and adequately resourced economic development delivery system across the Wairarapa.

Currently there are multiple organisations, both in and outside Wairarapa, that assert a role for themselves in regional economic development in Wairarapa. But it appears to us and, we believe, to those wishing to invest in Wairarapa (including central government), that these organisations generally operate in silos, duplicate efforts and compete for the same limited resources.

This duplication of effort confuses local businesses and the communities we serve, erodes trust among stakeholders, and makes it difficult for potential investors to navigate the region's structures which results in them by-passing our region in favour of those that are better organised. Moreover, with multiple organisations scrambling for the limited and diminishing funds available to support and promote regional economic development in Wairarapa, those funds are being spread too thinly for any of the organisations to thrive and to be as effective as we need.

That's why a couple of years ago, when our two organisations recognised that we had potentially overlapping roles, we made changes. Now training and upskilling for businesses is solely the domain of Business Wairarapa, business members of Destination Wairarapa are automatically also members of Business Wairarapa, and promoting Wairarapa as a business as well as a visitor destination is primarily handled by Destination Wairarapa. Destination Wairarapa also now has a seat on the Business Wairarapa Board.

The issues currently affecting the delivery of economic development initiatives are not new. The Wairarapa Councils acknowledged them when they commissioned Martin Jenkins in 2020 to review the arrangements for economic development in the Wairarapa and to consider the case for changing those arrangements.

The stakeholders spoken to by Martin Jenkins wanted the following outcomes from any review of the existing arrangements: ongoing programme management and co-ordination of a regional economic development strategy; initiatives to add value to key Wairarapa industries and to facilitate longer term transformation and change; and promotion of the Wairarapa's economic development priorities at the regional and national level, based on local intelligence and insights.

The Martin Jenkins team recommended that a new Wairarapa Economic Development Agency should be established as a joint CCO. They felt that a fresh start would allow the Councils to tailor engagement, prioritisation and monitoring arrangements from the outset with a new entity.

However, the Councils decided against creating and resourcing a single Wairarapa economic development agency. They decided instead to bolster the governance arrangements around the Wairarapa Economic Development Strategy which was being resourced by WellingtonNZ. They did not increase their financial investment in economic development. Their hoped-for economic development outcomes have not been delivered.

But the good news is that strategies for successfully delivering great regional economic development for the Wairarapa were developed. We have the Wairarapa Economic Development Strategy (which references within it the well-received Wairarapa Destination Management Plan) which can guide the work that now needs to be undertaken.

We have many competent people engaged in aspects of economic development who have the passion and commitment to make it happen for the region.

Already there are considerable financial as well as people resources allocated to do this work.

But the work being done is fragmented, and the outcomes are patchy. There are still many gaps that need to be addressed to ensure measurable, meaningful economic outcomes are delivered for the region long term.

With strong and focussed leadership we can address the current systemic shortcomings and deliver a bright economic future for the Wairarapa. As Councils you need to demand, support and resource more collaboration between the key groups who have the capacity to deliver enhanced economic growth. And you need to fully delegate the responsibility for leading and implementing the agreed WEDS strategy (including the Destination Management Plan) to those key groups, and then hold them accountable for its delivery.

We are open to discussing the Martin Jenkins' EDA option with the Councils, or variations to that option (e.g. a Trust instead of a CCO), or any other arrangements that will deliver a clear direction, tangible action and measurably better outcomes for the Wairarapa economy.

We thank you for the invitation to discuss these matters and to develop potential solutions with the Councils at the Combined Council Forum on 19 October.

We believe that by working together we will address the urgent need to deliver a better economic future for the Wairarapa.

Yours sincerely



Marie-Claire Andrews
Chair
Business Wairarapa



Roger Wigglesworth
Chair
Destination Wairarapa

Two potential models

1. An independent Trust

A Charitable Trust with appropriate governance and accountability frameworks. In designing the governance framework, provision could be made for different sectors (including the Councils as part funders) to be amongst the settlors of the trust and to be able to appoint to the board, or perhaps for a joint appointments panel of some kind.

2. A joint Council-Controlled Organisation (CCO) as originally recommended by Martin Jenkins. In this case Councils would have primary responsibility, but there could also be the option of the private sector being involved in deciding governance appointments.

In either case it would be necessary for all current funding to remain available at least at the outset and for an agreed period thereafter, to enable the organisation to be stood up effectively. Current funding includes all councils (Masterton, Carterton, South Wairarapa and Greater Wellington), central government (in the form of grants, project funding and joint programmes such as tourism marketing) and private sector (in the form of co-funding projects, payments for services and membership fees).

It is worth noting that the MartinJenkins report recommended the CCO model on financial grounds, seeing the setting up of a CCO as being more affordable. Presumably calculations included issues such as consultancy fees for designing the model, redundancy payments and the ongoing cost of managing/administering an independent organisation. These cost issues need to be addressed as part of the decision-making. They could be alleviated by a number of mechanisms such as a Service Level Agreement with a council for the provision of back-office and administrative services. Regardless of the model, modest savings should be available in the form of removal of duplication of management and governance roles across the board.

Arguments for and against either model

Trust model

For

- Organisation would be truly owned by the whole community, with the business community in particular having a large stake in its success
- Completely removed from any political influence
- Sheltered from the exigencies of local government funding availability driven by politics

Against

- As a truly independent stand-alone agency, more expensive to run .

CCO model

For

- Councils would remain responsible for primary funding, though clearly outside funding would be encouraged/sought
- Core administrative services more easily able to be supplied cost-effectively by a council.

Against

- Potential political interference and uncertainty driven by electoral cycles

Both structures would provide the independence, flexibility, and accountability necessary to deliver effective economic development outcomes.

7 DECISION REPORTS FROM CHIEF EXECUTIVE AND STAFF

7.1 ECONOMIC DEVELOPMENT FUND DISCUSSION REPORT

Author: Lina McManus, Grants and Funding Advisor

Authoriser: Janice Smith, Chief Executive Officer

File Number:

PURPOSE

To inform members of applications received for the Economic Development Fund and to provide weighted scoring rationale to allocate funding under the established criteria in alignment to Council Grant and Funding policy and framework.

EXECUTIVE SUMMARY

- The Economic Development Fund was established by Council in December 2025, the fund formally opened on Monday 2nd February 2026 and closed March 2nd March 2026.
- The SWDC Council Economic Development Fund has a pool of \$180,000 that seeks to inject investment into local business, events and initiatives.
- Whilst this fund is not a quick fix to market challenges, it can be a means to removes barriers, coordinate action, and unlock capability.
- The Economic Development Fund attracted 45 applications to a valued request of approximately 1.2 million dollars.
- 12 shortlisted applicants have been invited to present to the committee at this meeting.

RECOMMENDATIONS

That the Economic Growth Committee:

1. Receive the *Economic Development Funding Discussion Report*.
2. Receive the shortlisted applicants' presentations.

BACKGROUND

The Community and Youth Grant allocation in the current financial year was \$200,000.

In December 2025 Council approved the allocation of \$180,000 to an Economic Development Fund, redirecting a total of \$20,000 (\$5,000 toward each wards community board and the Māori Partnership committee) to deliver additional community outcomes, whilst this newly established fund focuses on economic outcomes.

DISCUSSION

Council's Economic Development Fund will be allocated to fund events and initiatives that strengthen local tourism, placemaking events, workforce and skills.

Eligibility, Criteria and Outcome

45 applications were assessed on the following criteria and eligibility:

Supporting local economic development and enhancing South Wairarapa as a destination, and as a secondary criterion, celebrate our regions natural, built and/or cultural heritage.

As the fund was heavily oversubscribed in term of funds requested, to ensure good, transparent and equitable decision making the Committee agreed to shortlist applicants and for those shortlisted to present to the committee.

Weighted Scoring Matrix

The framework is designed to ensure that funded projects strongly align with the fund's priorities, offer credible economic and community benefits, and demonstrate both financial and delivery readiness. Each criterion contributes to an overall understanding of the project's value, feasibility, and likely impact:

- a) Strategic alignment with established strategies such as local economic development plans.
- b) Economic impact through increased visitor expenditure and strengthened local supply chains.
- c) Will the project proceed without funding, proceed but at a reduced scale or slower pace, or is the funding essential to its success.
- d) Is the project procurement ready and able to be delivered within the next 12 months
- e) Does the financial information provided support the delivery of the project taking into account the availability of matched funding and cashflow.
- f) Projects may provide skills development, training opportunities, social inclusion benefits, environmental improvements, enhanced town vibrancy, youth employment pathways, Māori economic development, and broader community resilience.
- g) Does the project have significant matched investment or notable impact per dollar spent.
- h) All of the criteria are reviewed as a whole to identify any risk components or potential failures.

Financial Considerations

Budget

This budget line was historically a Community and Youth Grant in the LTP and has been repurposed to an Economic Development, future lines are budgeted at \$120,000.

Considering this is the first grant of this nature, the committee may want to consider milestone payments.

Delegations

Any grants above \$50,000 must be delegated to Council, the committee may:

1. Grant under the delegation
2. Delegate to Council, (will need to consider the overall impact to the budget and resolutions)
3. Decline applications received above the Committees delegation

Double – dipping and outstanding accountability reporting

Any applicants live grants projects or applicants with outstanding accountability reports to any Council funding, are ineligible under Policy, the committee may:

1. Withhold payment grants payment until a completed Accountability Report is received
2. Notify the applicant and allow them to decide which fund they wish to pursue
3. Decline applications

	Yes/No/NA	Commentary
Inclusion in the AP/LTP? (if no – provide commentary)	Yes	Budget adjusted from LTP by Council December 2026
Confirmed budget source	Yes	Economic Development Fund Grants formerly Community and Youth Grants
OPEX or CAPEX	OPEX	Opex
Rating impact	n/a	Already included
Procurement process	n/a	Grant funding

CONCLUSION

A total of 12 applications have been shortlisted to present to the committee from a long list of 45.

COMPLIANCE SCHEDULE

Full consideration has been given to the provisions of the Local Government Act 2002 S77 in relation to decision making, in particular:

1. A Local authority must, in the course of the decision-making process,
 - a) Seek to identify all reasonably practicable options for the achievement of the objective of a decision; and
 - b) Assess the options in terms of their advantages and disadvantages; and
 - c) If any of the options identified under paragraph (a) involves a significant decision in relation to land or a body of water, take into account the relationship of Māori and their culture and traditions with their ancestral land, water sites, waahi tapu, valued flora and fauna and other taonga.
2. This section is subject to Section 79 - Compliance with procedures in relation to decisions.

Compliance requirement	Staff assessment
State the level of significance (high or low) of the issue or proposal as determined by the Council's Significance and Engagement Policy	This is a matter of low significance.
State the relevant Council policies (external or internal), legislation, and/or community outcomes (as stated in the Long Term Plan) that relate to this decision.	This report complies with the Delegations Policy, Community Grants Policy.
State the possible implications for Māori and how Māori have been provided with an opportunity to contribute to decision making if this decision is significant and relates to land and/or any body of water.	There are no implications for Māori.
Chief Financial Officer review	The Chief Financial Officer has not reviewed this report.
State the possible implications for health and safety	None

APPENDICES

Nil

8 PUBLIC EXCLUDED BUSINESS

RESOLUTION TO EXCLUDE THE PUBLIC

RECOMMENDATIONS

That the public be excluded from the following parts of the proceedings of this meeting.

The general subject matter of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under section 48 of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution are as follows:

General subject of each matter to be considered	Reason for passing this resolution in relation to each matter	Ground(s) under section 48 for the passing of this resolution	Plain English reason for passing this resolution in relation to each matter
<p>8.1 - Economic Development Funding Decision Report</p>	<p>s7(2)(a) - the withholding of the information is necessary to protect the privacy of natural persons, including that of deceased natural persons</p> <p>s7(2)(f)(i) - free and frank expression of opinions by or between or to members or officers or employees of any local authority</p>	<p>s48(1)(a)(i) - the public conduct of the relevant part of the proceedings of the meeting would be likely to result in the disclosure of information for which good reason for withholding would exist under section 6 or section 7</p>	<p>Applicants to the Economic Development Fund have to share private and sometimes commercially sensitive information, we need to keep their personal details and intellectual property protected. Enabling decision makers to freely express their opinions within a transparent weighted scoring system allows robust discussion that leads to strong, well-reasoned decisions about grants investment.</p>

9 KARAKIA WHAKAMUTUNGA – CLOSING

Kua mutu ā mātou mahi
Mō tēnei wā
Manaakitia mai mātou katoa
O mātou hoa
O mātou whānau
Aio ki te Aorangi

Our work is finished
For the moment
Blessing upon us all
Our friends
Our families
Peace to the Universe